



Court File No.

**ONTARIO  
SUPERIOR COURT OF JUSTICE  
(COMMERCIAL LIST)**

**IN THE MATTER OF THE COMPANIES' CREDITORS  
ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED**

**AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF THE  
CANNABIST COMPANY HOLDINGS INC. AND THE CANNABIST COMPANY HOLDINGS  
(CANADA) INC.**

(Applicants)

**NOTICE OF APPLICATION**

**TO THE RESPONDENTS**

**A LEGAL PROCEEDING HAS BEEN COMMENCED** by the Applicants. The claim made by the Applicants appear on the following pages.

**THIS APPLICATION** will come on for a hearing (*choose one of the following*)

- In writing
- In person
- By telephone conference
- By video conference

By zoom link on March 24, 2026 at 11:30 a.m. and April 2, 2026 at 11:00 a.m.

**IF YOU WISH TO OPPOSE THIS APPLICATION**, you or an Ontario lawyer acting for you must forthwith prepare a notice of appearance in Form 38A prescribed by the *Rules of Civil Procedure*, serve it on the Applicants' lawyer or, where the Applicants do not have a lawyer, serve it on the Applicants, and file it, with proof of service, in this court office, and you or your lawyer must appear at the hearing.

**IF YOU WISH TO PRESENT AFFIDAVIT OR OTHER DOCUMENTARY EVIDENCE TO THE COURT OR TO EXAMINE OR CROSS-EXAMINE WITNESSES ON THE APPLICATION**, you or your lawyer must, in addition to serving your notice of appearance, serve a copy of the evidence on the Applicants' lawyer or, where the Applicants do not have a lawyer, serve it on the Applicants, and file it, with proof of service, in the court office where the application is to be heard as soon as possible, but not later than 2 p.m. on the day before the hearing.

**IF YOU FAIL TO APPEAR AT THE HEARING, AN ORDER MAY BE MADE IN YOUR ABSENCE AND WITHOUT FURTHER NOTICE TO YOU. JUDGMENT MAY BE GIVEN IN YOUR ABSENCE AND WITHOUT FURTHER NOTICE TO YOU.** If you wish to oppose this application but are unable to pay legal fees, legal aid may be available to you by contracting a Local Legal Aid office.

Date: March 24, 2026

Issued by: \_\_\_\_\_  
Local Registrar

Address of court office:  
330 University Avenue, 7<sup>th</sup> Floor  
Toronto, ON M5G 1R7

## APPLICATION<sup>1</sup>

1. **THIS APPLICATION IS MADE BY** The Cannabist Company Holdings Inc. (the “**Parent Company**”), and The Cannabist Company Holdings (Canada) Inc. (“**The Cannabist Canada Company**” and together with the Parent Company, the “**Applicants**”), for an order, substantially in the form attached at Tab 4 of this Application Record (the “**Initial Order**”) pursuant to the *Companies’ Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the “**CCAA**”), *inter alia*:

- (a) abridging the time for service of the Application and the materials filed in support thereof, and dispensing with further service thereof;
- (b) declaring that each of the Applicants are a debtor company to which the CCAA applies;
- (c) staying proceedings and remedies taken or that might be taken against or in respect of the Applicants, their assets, properties, and undertakings (the “**Property**”), their business, or their directors and officers (the “**D&Os**”), except as otherwise set forth in the Initial Order (the “**Stay**”) for an initial period of ten (10) days (the “**Stay Period**”);
- (d) declaring that the entities listed on Schedule “A” to the Initial Order (collectively, the “**Subsidiaries**” and together with the Applicants, the “**Company**”) shall have the benefits of the protections and authorizations provided in the Initial Order;

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<sup>1</sup> Capitalized terms used herein and not otherwise defined have the meanings given to them in the affidavit of Curt Kroll sworn March 23, 2026.

- (e) appointing FTI Consulting Canada Inc. (“**FTI**” or the “**Proposed Monitor**”) as an officer of this Court in these CCAA Proceedings to monitor the assets, business, and affairs of the Applicants (once appointed in such capacity, the “**Monitor**”);
- (f) authorizing the Applicants and the Subsidiaries to pay pre-filing amounts to certain suppliers that provide the Applicants with essential services and/or products (the “**Critical Suppliers**”), up to the aggregate maximum amount of \$4,000,000;
- (g) granting the following priority charges against the Property:
  - (i) an “**Administration Charge**” against the Property in the initial amount of \$1,300,000, as security for the payment of the professional fees and disbursements incurred and to be incurred by the Monitor, counsel to the Monitor, the CRO and counsel and financial advisors to the Company, in connection with the CCAA Proceedings and the Company’s restructuring both before and after the making of the Initial Order; and
  - (ii) a “**D&O Charge**” against the Property in the initial amount of \$9,000,000 as security for the Company’s obligation to indemnify the D&Os for obligations and liabilities they may incur in such capacities after the commencement of the CCAA Proceedings, including with respect to unpaid accrued wages, unpaid accrued vacation pay, and unremitted taxes which may have accrued prior to the commencement of the CCAA Proceedings, but which may become due and payable after the commencement of the CCAA Proceedings;
- (h) approving and ratifying the support agreement entered into between the Company and members of the Ad Hoc Group on March **[23]**, 2026 (the “**Support**”

**Agreement**") and directing the Company to take all steps and actions in respect of, and to comply with its obligations under the Support Agreement;

- (i) sealing the unredacted Support Agreement;
- (j) authorizing that any payments made by Millstreet under the ELA be applied solely toward wages, salaries, and related employer payroll remittances and benefits in respect of personnel covered by the Virginia ELA;
- (k) authorizing the Parent Company to act as foreign representative of the Applicants and to seek recognition of these proceedings in the United States under chapter 15 of the United States Code, 11 U.S. Code § 1501-1532 (the "**U.S. Bankruptcy Code**"); and

2. If the Initial Order is granted, the Applicants intend to return to Court within ten (10) days (the "**Comeback Motion**") to seek approval of the Amended and Restated Initial Order ("**ARIO**") substantially in the form attached as Tab 6 of the Application Record:

- (a) extending the Stay Period until and including May 29, 2026;
- (b) approving and ratifying the key employee retention plan (the "**KERP**");
- (c) appointing SierraConstellation Partners LLC to act as the Chief Restructuring Officer ("**CRO**") of the Applicants and authorizing the CRO to exercise and perform the powers, responsibilities, and duties set out in the ARIO;
- (d) approving the amended and restated engagement letter entered into between Moelis & Company LLC ("**Moelis**") and the Parent Company dated March 9, 2026 (the "**A&R Moelis Engagement Letter**"), pursuant to which Moelis acts as financial advisor to the Company;

- (e) approving the engagement letter between Ducera Partners LLC (“**Ducera**”) and the Parent Company dated December 18, 2025 (the “**Ducera Engagement Letter**”), pursuant to which Ducera agreed to act as financial advisor for the Ad Hoc Group;
  - (f) authorizing the Company to incur no further expenses in relation to the Securities Filings and declaring that none of the D&Os, employees, and other representatives of the Company shall have any personal liability for any failure by the Company to make the Securities Filings; and
  - (g) authorizing the Applicants and the Subsidiaries to pay pre-filing amounts to Critical Suppliers up to the increased aggregate maximum amount of \$8,000,000; and
  - (h) granting or increasing, as applicable, the following priority charges against the Property (collectively, the “**Charges**”):
    - (1) the Administration Charge in the amount of \$2,500,000;
    - (2) the D&O Charge in the amount of \$10,500,000;
    - (3) a “**KERP Charge**” against the Property as security for payments under the KERP in the amount of \$1,665,000; and
    - (4) a “**Moelis Transaction Fee Charge**” and a “**Ducera Transaction Fee Charge**” against the Property in the amounts of \$4,300,000 and \$1,000,000, respectively, as security for Moelis’ and Ducera’s Transaction Fees;
3. Seeking such further and other relief as this Honourable Court deems just;

**THE GROUNDS FOR THE APPLICATION ARE:**

***Overview***

1. The Parent Company is the direct and indirect owner of various Subsidiaries, which operate a fully-integrated cannabis business across ten jurisdictions where medical or adult-use cannabis is permitted by law;
2. The Parent Company is a Canadian public company and the ultimate parent company of the CC group. Its common shares are listed and traded on Cboe Canada Inc., a Toronto-based Canadian stock exchange, under the ticker symbol "CBST." The Parent Company is a co-issuer under the Senior Notes;
3. The Cannabist Canada Company is incorporated under the *Business Corporations Act (Ontario)* with a registered head office in Toronto, Ontario and is a co-issuer of the Senior Notes;
4. The Applicants do not hold any licenses for handling cannabis and do not handle cannabis;
5. The Company's operations are primarily through the Subsidiaries, which consist of: (a) holding companies or management companies that hold equity interests in the other Subsidiaries which do not hold licenses from state authorities for handling cannabis and do not handle cannabis products; (b) cannabis operating companies that hold licenses from the relevant state authorities and handle cannabis in their day-to-day operations in accordance with such licenses; and (c) non-cannabis operating companies within the CC Group, whose functions include employing employees, owning and licensing intellectual property, and leasing or owning real property used in conducting the Company's business;

6. In aggregate, the Subsidiaries hold and utilize intellectual property assets, procure and distribute inventory to customers, provide specialized services and technical support, and maintain commercial relationships. Their operations are coordinated to ensure coverage and maintain continuity of supply and service standards that align with the Company's contractual and regulatory obligations. The Subsidiaries also maintain licenses, registrations, and permits that are required to comply with their regulatory obligations in each state which they operate in;

7. As a result of regulatory, industry and financial challenges, the CC group is currently facing a severe liquidity crisis and is unable to meet its financial obligations as they become due;

8. The Company diligently explored a number of strategies to improve its operational and liquidity constraints, including, *inter alia*, (i) the divestiture of underperforming assets; (ii) the reorganization of business lines; (iii) reductions in overall workforce; (iv) the implementation of cost-containment strategies; and (v) efforts to enhance operational efficiency;

9. Most recently, the Company completed a court-sanctioned CBCA Restructuring Transaction, which extended the maturity of its Original Notes to 2028 and provided additional time to pursue operational improvements;

10. Following the CBCA Restructuring Transaction, the Company launched a dual-track Strategic Review, including a sale process led by its financial advisor, which explored the sale of the Company or strategic divestitures of certain markets, as well as an internal review of a standalone restructuring, which was overseen by an independent special committee;

11. Upon receipt of bids in September 2025, the Special Committee ultimately decided that pursuing sale transactions for select markets would maximize value of the Company for the benefit of stakeholders;

12. Since then, the Company has entered into four (4) separate groups of transactions: (a) the Virginia Sale which closed on February 5, 2026; (b) the Ohio Transaction; (c) the Delaware Transaction; and (d) the Remaining States Transaction. The Company has commenced the implementation of an orderly wind-down of its operations in New York and Pennsylvania to preserve liquidity and permit the Company to focus its resources on completing the Sale Transactions.

13. In light of the foregoing, the Company is filing for CCAA protection in order to complete a number of value-maximizing transactions that would otherwise be jeopardized by fragmented enforcement proceedings across multiple jurisdictions.

14. The protection afforded by these proceedings is necessary to ensure business continuity for certain of the Subsidiaries' operations, preserve employment for the Company's employees where possible, and protect the interests of key customers, suppliers, and other stakeholders who rely on the Company's continued operations. The CCAA Proceedings also allow for the facilitation of a Court-supervised orderly wind-down of the Company's operations in certain markets that are not subject to the Sale Transactions, providing the necessary breathing room from potentially impacted creditor or other stakeholders.

15. The Company has entered into the Support Agreement with members of the Ad Hoc Group that collectively hold 60% of the Senior Notes, which, among other things, memorializes the Supporting Noteholders' support for the Sales Process and subsequent wind-down contemplated in the CCAA Proceedings;

16. The Applicants seek an urgent Stay for the initial ten-day period pursuant to section 11.02(2) of the CCAA, an extension of the Stay to certain Subsidiaries, the appointment of FTI Consulting Canada Inc. as monitor, and such further relief as may be required to safeguard the Applicants' business and stakeholder value during the Initial Stay Period;

17. Without the protection of the CCAA and the relief available thereunder, the Applicants will be unable to meet their obligations as they become due imminently;
18. The Applicants' liabilities exceed \$5 million;
19. The Subsidiaries carry on operations integral and closely related to the business of the Applicants;
20. Each of the Applicants are companies to which the CCAA applies;

***Appointment of FTI as Monitor***

21. FTI has consented to act as the Court-appointed Monitor of the Applicants, subject to Court approval;
22. FTI is a trustee within the meaning of section 2 of the *Bankruptcy and Insolvency Act*, R.S.C., 1985, c. B-3, as amended, and is not subject to any of the restrictions on who may be appointed as Monitor set out in section 11.7(2) of the CCAA;

***Critical Suppliers***

23. The Applicants are seeking authorization to make payments for pre-filing arrears to the Critical Suppliers that provide the Applicants with the essential services and/or products;
24. The cooperation of the Critical Suppliers is necessary for the Applicants to maintain their operations;
25. The Applicants do not have any readily available means to replace the Critical Suppliers;

26. Payment to Critical Suppliers will only be made with the express authorization of the Monitor, and only to Critical Suppliers that the Proposed Monitor agrees are essential to the Applicants' business and operations;

27. The Proposed Monitor is supportive of the Applicants' request to make payments for pre-filing arrears to Critical Suppliers;

***Administration Charge***

28. The Applicants seeks an Administration Charge on their assets, undertakings, and property in the maximum principal amount of \$1,300,000 as part of the proposed Initial Order and \$2,500,000 as part of the proposed ARIO, to secure the fees and disbursements incurred in connection with services rendered to the Applicants in favour of the Monitor, counsel to the Monitor, Stikeman Elliott LLP, Weil, Gotshal & Manges LLP, Richards, Layton & Finger, P.A., Foley Hoag LLP, SierraConstellation Partners LLC and Moelis & Company LLC (only in respect of its monthly fees);

29. The Applicants require the expertise, knowledge, and continued participation of the proposed beneficiaries of the Administration Charge during these CCAA proceedings in order to complete a successful restructuring;

***D&O Charge***

30. The Initial Order seeks a Directors' Charge over the Property to indemnify the D&O's of Company in respect of liabilities they may incur as D&O's during the CCAA proceedings in the maximum principal amount of \$9,000,000 as part of the proposed Initial Order and \$10,500,000 as part of the proposed ARIO;

31. While the Applicants maintain D&O liability insurance, same may include contractual contingencies and uncertainty associated with possible coverage related issues;

***Support Agreement***

32. The Special Committee, in exercising its business judgment, has consistently solicited feedback and input from the Ad Hoc Group and their advisors. As part of these good-faith discussions and with a view towards implementing the Sale Transactions in an efficient and timely manner, the Company entered into the Support Agreement on March 23, 2026;

33. The execution of the Support Agreement is the product of arm's-length negotiations and demonstrates meaningful support from the Company's major secured creditors for the Company's contemplated steps in the CCAA Proceedings as the most viable and value-maximizing path forward. Accordingly, the Applicants are seeking approval of the Support Agreement as part of the Initial Order;

***Virginia ELA***

34. The Parent Company, Green Leaf, and Avum entered into the Virginia ELA, which, among other things, requires the Company to not terminate certain employees for a limited period post-closing of the Virginia Sale. Millstreet and the entities acquired under the Virginia Sale are responsible for all post-closing compensation obligations for such employees under the Virginia ELA;

35. As required by the definitive documents related to the Virginia Sale, the Applicants are seeking relief as part of the Initial Order that any payments made by Millstreet under the ELA be applied solely toward wages, salaries, and related employer payroll remittances and benefits in respect of personnel covered by the Virginia ELA;

**Chapter 15**

36. The Applicants have assets in the United States and the Subsidiaries operate businesses in the United States. The Applicants intend to initiate a case under Chapter 15 of the Bankruptcy Code seeking an order to recognize and enforce these CCAA proceedings and the Initial Order in the U.S. and protect against any potential adverse action taken by the Applicants' U.S.-based creditors (the "**Chapter 15 Proceedings**");

37. The proposed Initial Order provides that the Parent Company will be appointed as the "foreign representative" for the purposes of the Chapter 15 Proceedings;

**KERP**

38. At the Comeback Motion, the Company will seek approval of the KERP and the related KERP Charge;

39. The beneficiaries of the KERP are employees with significant experience and specialized expertise that cannot be easily replicated or replaced;

40. The maximum aggregate amount payable under the KERP is \$1,665,000 and the proposed KERP Charge will be a priority Charge on the Property;

**Approval of CRO and CRO Engagement Letter**

41. It is appropriate to approve the CRO Engagement Letter and the appointment of the CRO pursuant thereto as the experience and expertise of the CRO will be beneficial to the Applicants and its stakeholders in achieving a positive outcome in these proceedings. The CRO is very experienced in restructuring proceedings of this nature;

42. The Applicants and the Proposed Monitor have reviewed the proposed fees and disbursements set out in the CRO Engagement Letter and believe them to be fair and reasonable in the circumstances;

***Approval of Moelis Engagement Letters and Ducera Engagement Letter***

43. The Applicants are seeking approval of the A&R Moelis Engagement Letter and Ducera Engagement Letter;

44. Moelis has worked extensively with the Applicants since its initial engagement in April 2024, has worked diligently in soliciting proposals from several potential investors and purchasers, and its continued involvement will be critical to the successful completion of the Sale Transactions;

45. Ducera has worked extensively with the Supporting Noteholders, the primary secured creditors and major stakeholder of the Company, and its continued involvement will be critical to the successful completion of the Sale Transactions;

***Sealing Order***

46. As part of the Initial Order, the Applicants are seeking a limited sealing order in respect of:

- a) the unredacted Support Agreement and certain economic terms of the Ohio EPA until the earlier of: (a) May 24, 2026; (b) the filing of a motion by the Applicants seeking approval of the Remaining State Transaction; and (c) further Order of this Court.
- b) the summary of the bids received in the Sale Process until the earlier of (a) the return hearing for the Delaware and Ohio Sale Approval Motion; and (b) further Order of the Court; and

- c) the KERP summary until the earlier of (a) the Comeback Hearing; and (b) further Order of the Court.

47. The Applicants are negotiating definitive documentation for the Remaining States Transaction. The unredacted Support Agreement contains information regarding the Remaining States Transaction and certain commercial sensitive terms in the Ohio EPA could prejudice those ongoing negotiations and negatively impact the transaction.

48. Disclosure of the bid summary received in the Sale Process could be prejudicial in any attempt to remarket the Company's business or assets if any transaction fails to close.

49. The Applicants also request that the unredacted KERP be sealed, as it reveals individually identifiable information, including compensation details. Public disclosure of this sensitive personal and compensation information may cause harm to the key employees in the KERP and to the Applicants. This privacy and commercial interest warrants protection.

***Relief from Reporting Obligations***

50. The Applicants seek (i) to incur no further expenses in relation to the Securities Filings; and (ii) a declaration that none of the directors, officers, employees and other representatives of the Applicants or the Monitor shall have any personal liability for failure by the Company to make any Securities Filings that may be required by the Securities Provisions;

51. Incurring the time and costs associated with preparing the Securities Filings is unnecessary given the Sale Transactions will result in a sale of substantially all of the Company's business;

52. Detailed financial information and other information regarding the Applicants will continue to be made publicly through the materials filed in these CCAA Proceedings. In the circumstances,

it is in the best interest of the Applicants and their stakeholders to incur no further expenses to maintain the currency of its securities reporting going forward;

***Priority of Charges***

53. The Initial Order provides that the priority of the Administration Charge and the Directors Charge, as among them and as against the Property, shall be as follows:

*First* - the Administration Charge in the amount of \$1,300,000;

*Second* - the D&O Charge in the amount of \$9,000,000;

54. The proposed ARIO provides that the priority of the Charges, as among them and as against the Property, shall be as follows:

*First* – Administration Charge (to the maximum amount of \$2,500,000);

*Second* – D&O Charge (to the maximum amount of \$10,500,000);

*Third* – KERP Charge (to the maximum amount of \$1,665,000); and

*Fourth* – Moelis Transaction Fee Charge (in the amount of 4,300,000) and the Ducera Transaction Fee Charge (in the amount of \$1,000,000), on a *pari passu* basis.

55. The proposed ranking of the Charges is reasonable and appropriate in the circumstances;

56. The Applicants will serve all secured parties who may be affected by the Charges;

**OTHER GROUNDS**

57. The provisions of the CCAA and the inherent and equitable jurisdiction of this Honourable Court;

58. Rules 1.04, 2.01, 2.03, 3.02, 14.05, 16, 37 and 39 of the *Rules of Civil Procedure*, R.R.O. 1990, Reg. 194, as amended;
59. Section 137 of the *Courts of Justice Act*, R.S.O. 1990, c. C-43, as amended; and
60. Such further and other grounds as counsel may advise and this Court may permit.

**THE FOLLOWING DOCUMENTARY EVIDENCE** will be used at the hearing of the application:

1. The Affidavit of Curt Kroll sworn March 23, 2026, and the Exhibits attached thereto;
2. The Consent of FTI to act as the Monitor;
3. The Pre-Filing Report of FTI; and
4. Such further and other documentary evidence as counsel may advise and this Court may permit.

March 24, 2026

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Lawyers for the Applicants

IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*,  
R.S.C. 1985, c. C-36, AS AMENDED

Court File No: \_\_\_\_\_

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CANNABIST COMPANY HOLDINGS INC. AND THE CANNABIST COMPANY HOLDINGS  
(CANADA INC.

**ONTARIO  
SUPERIOR COURT OF JUSTICE  
(COMMERCIAL LIST)**

Proceeding commenced at Toronto

**NOTICE OF APPLICATION**

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